

FOIA ACTION LOG

CASE NO. 12-08

#3

Date	Action Officer	Action Taken	(b)(5)
7-27-10	B	Rec'd CENTCOM's response - [REDACTED]	
7-28-10	B	Tlc to Jim HODGINS re response to USARPAC + CENTCOM - [REDACTED]	
	(b)(5)	[REDACTED]	
8/18/10	B	Rec'd HQDA's response - [REDACTED]	
		[REDACTED] (b)(5)	
8/24/10	B	Update requests to DOS + OOD.	
9/13/10	B	Inquiry from OOD COA for [REDACTED] : slide # 33 - what is going publicly. NSPD 24	(b)(3)
9/15/10	B	Sent email re [REDACTED] re inquiry from OOD re #33. (b)(6) (b)(6)	
10/18/10	B	Rec'd email re [REDACTED] re #33. (b)(3) source 402 note	
11/30/10	B	Rec'd response from [REDACTED] + JH. JH called DOS - see note below, (b)(3) source 402 note	

FOIA ACTION LOG

CASE NO. 12-08

#2

Date	Action Officer	Action Taken
12-28-9	B	<p>Review records produced by JCOA. JCOA also provided an index of the slides showing which Agency has ownership of each slide, and a recommendation as to classification review & release.</p> <p>COA: Recommend sending to each Agency for review and comment back to JFCOM for a consolidated response to the requester. Also recommend letter to requester that record has been identified that requires review by at least 7 other Agencies.</p> <p>JCOA also recommends review of the slide with by a "COMMO SME". Should we forward to JFCOM J-6?</p>
12-28-9	B	<p>Slc "1" CAPT:</p> <p>① Prepare for COS approval for release those slides belonging to JFCOM as recommended by JCOA</p> <p>② send out for consultation those that JCOA identified for other agencies.</p> <p>Left note for Josh to see me.</p>
2-10-10	A	<p>Slc "1" [REDACTED] (b)(6) - He will review 33 & 153 to determine whether release or to be sent out.</p>
3-31-10	B	Sent clean copy of slide 42 to HQDA on today
6/30/10	B	Rec'd INSCOM response - no objection
7-19-10	B	Reviewed file & organized it.

FOIA ACTION LOG

CASE NO. 12-08

Date	Action Officer	Action Taken
2-9-10	J	Josh - Please prepare following packages for distro.
		(1) Recopy the entire record to be sure all redactions are blocked out.
		(2) Letter to requester requesting pull all slides that are listed under the following, except #120: JFCOM; ORHA; CPA; CJTF-IV; and unknown. Do not include #120 because it is also listed under CENTCOM.
		(3) Mop up the remaining slides in the Agency to whom they need to go for review
		DAS - must be mailed
		<ul style="list-style-type: none"> JS - with lead CENTCOM V Corps (b)(3) source/notes HRDA 1st IO Cond Lead
		I will send a note to DoD asking which of these are using IntelData.
		Thanks.
		<p>P.S.</p> <p>Does the JS packet go to DoD FOIA or JS FOIA?</p>

Because you have
copies of 137-138 for
both V Corps & JS. ←



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J02
11 JAN 2011

Dr. Steven Aftergood
Federation of American Scientists
1725 DeSales Street NW, 6th Floor
Washington, DC 20036

Dear Dr. Aftergood,

This is the final response of U.S. Joint Forces Command (USJFCOM) to your Freedom of Information Act (FOIA) request (attached), dated 7 May 2008, for a copy of a 2006 study of operations in Iraq that was performed by the Joint Warfighting Center at the direction of the Joint Chiefs and the Secretary of Defense. A copy of USJFCOM's acknowledgment letter, dated 8 August 2008, is marked as Attachment 2. An interim response was made on 20 January 2010, and a copy is Attachment 3 hereto.

The original record consists of one hundred eighty-seven slides that are printed two (2) per page except for the last page which consists of one (1) slide; therefore, the total number of pages is 94 and each page is hand-numbered in the lower right corner. The following subparagraphs explain the manner in which the slides are produced to you.

a. Slide numbers 1-20, 22-27, 30, 36, 39, 41, 43, 49, 53, 62-67, 87, 94-114, 121-125, 132-136, 139-141, 153-155, 164, 168, and 182-185 were previously produced to you but are duplicated here solely to provide you a complete record. Some of these slides were previously produced to you in black and white but are reproduced here in their original color format. The copies produced herewith are marked using the same redaction method as the newly produced slides.

b. Slide number 21 was previously produced with portions withheld under 5 U.S.C. § 552(b)(6). Please note, however, that 5 U.S.C. § 552(b)(3) is also invoked for certain information that was previously redacted. The statutory bases for invoking this Exemption are 10 U.S.C. § 424 and 50 U.S.C. § 403(g). The copy produced herewith is marked using the same redaction method as the newly produced slides.

c. Slide number 47 was previously produced with portions withheld under 5 U.S.C. § 552(b)(1). However, the slide, as previously produced to you, does not clearly indicate that the bottom portion is also withheld under 5 U.S.C. § 552(b)(1). Section 1.4(a) of Executive Order 13526, which applies to currently and properly classified information, is the basis for these withholdings. Other than applying the same redaction method applied to the newly produced slides the content has not been modified.

d. Slide numbers 48 and 50-51 as previously produced to you did not clearly indicate that the redactions were under 5 U.S.C. § 552(b)(1). Section 1.4(a) of Executive Order 13526, which applies to currently and properly classified information, is the basis for these redactions. The copies produced herewith are marked using the same redaction method as the newly produced slides.

e. No portions of slide numbers 33-35, 44, 52, 54, 59-60, 68, 169, and 172 are withheld. These slides were not previously produced.

f. Slide numbers 28-29, 31-32, 37-38, 45-46, 55-58, 61, 69-86, 88-93, 115-120, 126-131, 137-138, 142-152, 156-163, 165-167, 171, 173-181, and 186-187, or portions thereof, are withheld under 5 U.S.C. § 552(b)(1). Sections 1.4(a), (b), (c), and/or (d) of Executive Order 13526, which applies to currently and properly classified information, are the bases for these withholdings. Certain information contained in slide number 45 is also withheld under 5 U.S.C. § 552(b)(6), which protects information that if disclosed would constitute an unwarranted invasion into the personal privacy of an individual. These slides were not previously produced.

g. Portions of slide number 40 are withheld under 5 U.S.C. § 552(b)(1). Sections 1.4(c) and (d) of Executive Order 13526, which applies to currently and properly classified information, are the bases for these withholdings. This slide was not previously produced.

h. Portions of slide number 42 are withheld under 5 U.S.C. § 552(b)(1). Section 1.4(a) of Executive Order 13526, which applies to currently and properly classified information, is the basis for these withholdings. This slide was not previously produced.

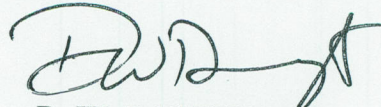
i. Portions of slide number 170 are withheld under 5 U.S.C. § 552(b)(2), which protects information which if disclosed would risk circumvention of a statute or agency regulation, and 5 U.S.C. § 552(b)(6), which protects from disclosure information that would permit an unwarranted invasion into the personal privacy of an individual. This slide was not previously produced.

In this instance, USJFCOM is not assessing fees. Please be advised, however, that fee categories, fee waivers, and fee determination are made on a case-by-case basis, and previous determinations are not considered when making future determinations.

Please contact Lieutenant Colonel Paul Brandau at (757) 836-6415 if you have any questions regarding this response. In the alternative, you have the right to appeal this response to the Director of Administration and Management, Office of the Secretary of Defense. Your appeal must be in writing and addressed to: Director, Defense Freedom of Information Policy Office, Attn: Mr. James Hogan, 1155 Defense Pentagon, Washington, D.C. 20301-1155. The appeal must be postmarked no later than 60 calendar days after the date of this letter. A copy of

this letter should be attached to your appeal, along with a statement regarding why your appeal should be granted. It is recommended that the letter of appeal and the envelope both bear the notation: "Freedom of Information Act Appeal."

Sincerely,

A handwritten signature in black ink, appearing to read 'D. W. Davenport', with a stylized flourish at the end.

D. W. DAVENPORT
Rear Admiral, U.S. Navy
Chief of Staff

Attachments:

1. Original Request dated 7 May 2008
2. Acknowledgement dated 8 August 2008
3. Interim Response dated 20 January 2010
4. Portions of Responsive Record (Redacted)(94 pages)



FEDERATION OF AMERICAN SCIENTISTS

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* Herbert P. York

* Nobel Laureates

May 7, 2008

(b)(6)
(b)(6)

Commander, U.S. Joint Forces Command

Attn: J024

1562 Mitscher Ave Suite 200

Norfolk, Va. 23551

By fax: (757) 836-5946

Dear Sir/Madam:

This is a request under the Freedom of Information Act.

We request a copy of a 2006 study of U.S. operations in Iraq that was performed by the Joint Warfighting Center at the direction of the Joint Chiefs and the Secretary of Defense. The study was referenced by Lt. Gen. Ricardo Sanchez in his new book. According to Susanne Moore, JFC media operations chief, the study was completed and published as a classified document in late 2006 (as reported in TPM Muckraker, May 6).

We request that the study be reviewed for declassification and that all reasonably segregable releasable portions be provided.

* * *

We also request a fee waiver of production costs, on the following grounds:

- 1) The requested document is a significant historical record that would serve to inform the public.
- 2) The requested document is not readily available in the public domain.
- 3) The Federation of American Scientists (FAS) is well qualified to analyze and disseminate the requested material. FAS is a sixty-three year old research organization concerned with national security policy and

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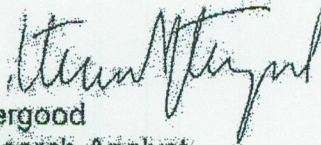
related issues. We have published widely on national security affairs and maintain a high-traffic online library at www.fas.org.

4) No personal or commercial interests will benefit from the release of this material, which will be analyzed and disseminated at FAS' expense. We therefore request a waiver on production costs.

We therefore request a waiver of production costs. If fee waiver is denied, I hereby agree to pay assessable fees up to \$100.

Thank you for your assistance.

Sincerely,



Steven Aftergood
Senior Research Analyst

Federation of American Scientists
1725 DeSales St NW, 6th floor
Washington, DC 20036

Voice: (b)(6)

Email: (b)(6)

Portner, Joshua M. CTR J02

(b)(6)

From: (b)(6) CTR, WHS/ESD/MTI
Sent: Friday, September 17, 2010 2:23 PM
To: Portner, Joshua M. CTR J02
Subject: RE: Question from (b)(3) on case number 12-08
SD USE 8/10/2 not

Mr. Portner,

Thanks for getting back to me quickly, much appreciated.

v/r (b)(6)

FOIA action officer
OSD/JS FOIA Office
(b)(6) @whs.smil.mil
703-696-

-----Original Message-----

From: Portner, Joshua M. CTR J02 [mailto:(b)(6)]
Sent: Friday, September 17, 2010 10:52 AM
To: (b)(6) CTR, WHS/ESD/MTI
Subject: RE: Question from (b)(3) on case number 12-08
SD USE 8/10/2 not

CLASSIFICATION: UNCLASSIFIED

Mr. (b)(6)

We have discussed the matter with the initial reviewers. They provided the following link, to a public website, which includes a near-verbatim reflection of slide 33.

<http://www.pbs.org/wgbh/pages/frontline/yeariniraq/documents/orha.html>

If desired, I can send the link via NIPR.

Thank You,

Joshua Portner
USJFCOM FOIA Office
(757) 836-9742

-----Original Message-----

Not Responsive

Portner, Joshua CTR USJFCOM J00

From: Brandau, Paul N. LTC USJFCOM J00
Sent: Thursday, September 16, 2010 4:49 PM
To: Portner, Joshua CTR USJFCOM J00 (b)(6)
Cc: (b)(6) CIV USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA;
Pattersonjackson, Sandra K. CIV USJFCOM J00
Subject: FW: Example of (b)(5) on Web

Follow Up Flag: Follow up
Flag Status: Flagged

Categories: Discussion

Josh,

(b)(5)

Thanks,

(b)(6)

and (b)(6)

Thanks to both of you.

v/r

Paul N. Brandau
LTC, JA
HQ, USJFCOM, OSJA
1562 Mitscher Ave., Suite 200
Norfolk, VA 23551-2488
757-836-6415
DSN 836-6415
Fax: x0058

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-----Original Message-----

From: (b)(6) CIV USJFCOM JCOA
Sent: Thursday, September 16, 2010 12:01 PM
To: Brandau, Paul N. LTC USJFCOM J00
Cc: (b)(6) CIV USJFCOM JCOA
Subject: Example of (b)(5) on Web

Paul,

As discussed on SIPR.

<http://www.pbs.org/wgbh/pages/frontline/yeariniraq/documents/orha.html>

v/r


(b)(6)


Engagement Division
Joint Center for Operational Analysis
United States Joint Forces Command

Portner, Joshua M. CTR J02

From: Brandau, Paul N. LTC USJFCOM J00
Sent: Thursday, September 16, 2010 4:42 PM
To: (b)(6) CIV; (b)(6) GS14 (USJFCOM/JCOA)
Cc: Portner, Joshua M. CTR J02 (b)(6)
Subject: RE: TOA (FOIA #12-08)

Follow Up Flag: Follow up
Flag Status: Flagged

(b)(6)

Appreciate it much. I will pass on to Josh so he can coordinate further with DOD as to the concern raised.

v/r
Paul

Josh,

(b)(6)

I will send you the NIPR msg that references below.

v/r
Paul

LTC Paul N. Brandau
Deputy Judge Advocate
HQ, USJFCOM, OSJA (JOOL)
757-836-6415
DSN 836-6415
Fax x0058

(b)(6)

From: (b)(6) CIV
Sent: Thursday, September 16, 2010 11:59 AM
To: Brandau, Paul N. LTC USJFCOM J00; (b)(6) GS14 (USJFCOM/JCOA)
Subject: RE: TOA (FOIA #12-08) (b)(6)

CLASSIFICATION: UNCLASSIFIED For Official Use Only

Paul,

(b)(5)

v/r

(b)(6)

Joint Center for Operational Analysis
United States Joint Forces Command

From: Brandau, Paul N. LTC USJFCOM J00
Sent: Wednesday, September 15, 2010 3:37 PM
To: [REDACTED] GS14 (USJFCOM/JCOA); [REDACTED] CIV
Subject: TOA (FOIA #12-08) (b)(6)

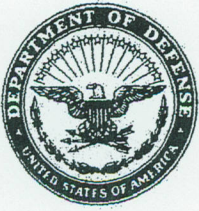
(b)(6)

and [REDACTED]

(b)(5)

Thanks,
Paul

*LTC Paul N. Brandau
Deputy Judge Advocate
HQ, USJFCOM, OSJA (JOOL)
757-836-6415
DSN 836-6415
Fax x0058*



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
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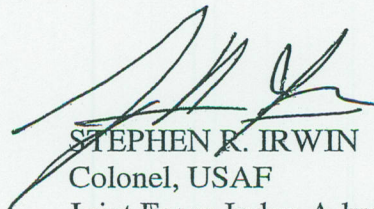
J00L

JUN 7 2010

MEMORANDUM FOR FOIA OFFICE, DEPARTMENT OF THE ARMY

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. This concerns the above-referenced FOIA request which was received by U.S. Joint Forces Command (USJFCOM), copy enclosed. A review of the responsive record disclosed that the Department of the Army (DA) is the record custodian of portions of the record and those portions were forwarded to DA for consultation, copy enclosed.
2. Commander, USJFCOM has expressed particular interest in those FOIA requests received by USJFCOM that are delinquent. Understanding that the record was only forwarded to DA on 20 January 2010, and as a part of our effort to keep the Commander informed, I respectfully request an update on the processing status of this consultation request.
3. If you have any questions regarding this matter, please call Mr. Joshua Portner at (757) 836-9742.

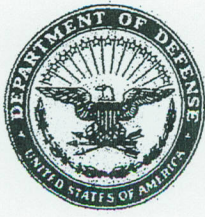


STEPHEN R. IRWIN
Colonel, USAF

Joint Force Judge Advocate

Attachments:

1. FOIA Request 12-08
2. Memorandum of 20 January, 2010



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

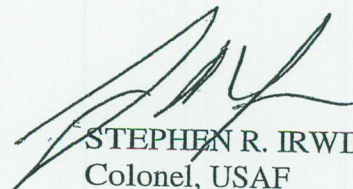
J00L

JUN 7 2010

MEMORANDUM FOR FOIA OFFICE, DEPARTMENT OF DEFENSE

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. This concerns the above-referenced FOIA request which was received by U.S. Joint Forces Command (USJFCOM), copy enclosed. A review of the responsive record disclosed that the (b)(3) 50 USC 8402 note and the Joint Staff are the record custodians of portions of the record and those portions were forwarded to the Department of Defense (DOD) for consultation, copies enclosed.
2. Commander, USJFCOM has expressed particular interest in those FOIA requests received by USJFCOM that are delinquent. Understanding that the record was only forwarded to DOD on 20 January 2010, and as a part of our effort to keep the Commander informed, I respectfully request an update on the processing status of this consultation request.
3. If you have any questions regarding this matter, please call Mr. Joshua Portner at (757) 836-9742.



STEPHEN R. IRWIN
Colonel, USAF
Joint Force Judge Advocate

Attachments:

1. FOIA Request 12-08
2. Memorandum of 20 January, 2010 to (b)(3) 50 USC 8402 note
3. Memorandum of 20 January, 2010 to Joint Staff



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
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IN REPLY REFER TO:

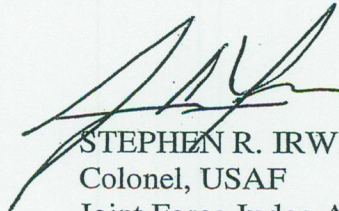
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JUN 7 2010

MEMORANDUM FOR FOIA OFFICE, U.S. CENTRAL COMMAND

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. This concerns the above-referenced FOIA request which was received by U.S. Joint Forces Command (USJFCOM), copy enclosed. A review of the responsive record disclosed that U.S. Central Command (USCENTCOM) is the record custodian of portions of the record and those portions were forwarded to USCENTCOM for consultation, copy enclosed.
2. Commander, USJFCOM has expressed particular interest in those FOIA requests received by USJFCOM that are delinquent. Understanding that the record was only forwarded to USCENTCOM on 20 January 2010, and as a part of our effort to keep the Commander informed, I respectfully request an update on the processing status of this consultation request.
3. If you have any questions regarding this matter, please call Mr. Joshua Portner at (757) 836-9742.


STEPHEN R. IRWIN
Colonel, USAF
Joint Force Judge Advocate

Attachments:

1. FOIA Request 12-08
2. Memorandum of 20 January, 2010



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
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IN REPLY REFER TO:

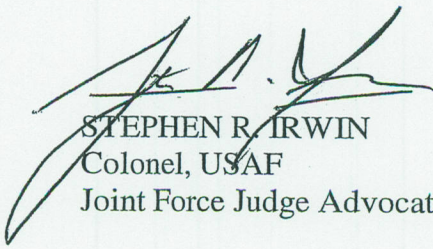
JOOL

JUN 7, 2010

MEMORANDUM FOR FOIA OFFICE, U.S. ARMY INTELLIGENCE AND SECURITY
COMMMAND
FOIA OFFICE, 1ST INFORMATION OPERATIONS COMMAND

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. This concerns the above-referenced FOIA request which was received by U.S. Joint Forces Command (USJFCOM), copy enclosed. A review of the responsive record disclosed that the 1st Information Operations Command (1st IO) is the record custodian of portions of the record and those portions were forwarded to 1st IO for consultation, copy enclosed.
2. Commander, USJFCOM has expressed particular interest in those FOIA requests received by USJFCOM that are delinquent. Understanding that the record was only forwarded to 1st IO on 20 January 2010, and as a part of our effort to keep the Commander informed, I respectfully request an update on the processing status of this consultation request.
3. If you have any questions regarding this matter, please call Mr. Joshua Portner at (757) 836-9742.


STEPHEN R. IRWIN
Colonel, USAF
Joint Force Judge Advocate

Attachments:

1. FOIA Request 12-08
2. Memorandum of 20 January, 2010



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

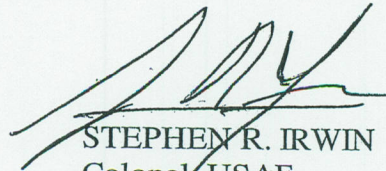
J00L

JUN 7 2010

MEMORANDUM FOR FOIA OFFICE, DEPARTMENT OF STATE

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. This concerns the above-referenced FOIA request which was received by U.S. Joint Forces Command (USJFCOM), copy enclosed. A review of the responsive record disclosed that the Department of State (DOS) is the record custodian of portions of the record and those portions were forwarded to DOS for consultation, copy enclosed.
2. Commander, USJFCOM has expressed particular interest in those FOIA requests received by USJFCOM that are delinquent. Understanding that the record was only forwarded to DOS on 20 January 2010, and as a part of our effort to keep the Commander informed, I respectfully request an update on the processing status of this consultation request.
3. If you have any questions regarding this matter, please call Mr. Joshua Portner at (757) 836-9742.



STEPHEN R. IRWIN

Colonel, USAF
Joint Force Judge Advocate

Attachments:

1. FOIA Request 12-08.
2. Memorandum of 20 January, 2010



DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J00L

JUN 4 2010

Mr. Steven Aftergood
Federation of American Scientists
1725 DeSales Street NW, 6th Floor
Washington, DC 20036

Dear Mr. Aftergood,

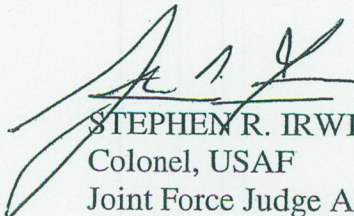
This is an update to your Freedom of Information Act (FOIA) request, dated 7 May 2008, for a copy of a 2006 study of operations in Iraq that was performed by the Joint Warfighting Center at the direction of the Joint Chiefs and the Secretary of Defense.

As you were previously informed, U.S. Joint Forces Command (USJFCOM) conducted a thorough search and discovered a responsive record totaling one hundred eighty-seven (187) pages. A partial copy of this information was sent to you on 20 January 2010. Significant portions of the record, however, fall under the jurisdiction of other agencies, and USJFCOM is consulting with them regarding their equities.

The concerned agencies have been contacted, and they have not completed their declassification and releasability reviews. Therefore, USJFCOM does not have the declassification and release information necessary to release further portions of this record. USJFCOM will continue to disclose information regarding your request as such information is received.

If you have any questions concerning this matter, please do not hesitate to contact Mr. Joshua Portner at (757) 836-9742. Please refer to USJFCOM FOIA file number 12-08.

Sincerely,


STEPHEN R. IRWIN
Colonel, USAF
Joint Force Judge Advocate

Enclosure:
FOIA Request of 7 May 2008



~~SECRET//NOFORN//ORCON~~

DEPARTMENT OF DEFENSE

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE, SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J00L

MEMORANDUM FOR FOIA OFFICE, DEPARTMENT OF THE ARMY

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

(b)(6)

1. (U) Per the phone conversation between Ms. [REDACTED] and Mr. Joshua Portner, attached is a clean copy of page 42 of the requested record.

4. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.

//S//

PAUL N. BRANDAU
LTC, USA
Deputy Judge Advocate

Attachments:

1. Responsive Document (~~SNF~~)

*Sent 3-31-10
P.*

~~SECRET//NOFORN//ORCON~~

UPON REMOVAL OF ATTACHMENT DOCUMENT BECOMES UNCLASSIFIED

12-08

Brandau, Paul N. LTC USJFCOM J00

From: (b)(6) CIV USJFCOM JCOA
Sent: Friday, February 12, 2010 1:36 PM
To: Brandau, Paul N. LTC USJFCOM J00
Subject: TOA Slides
Signed By: (b)(6) i.

Paul,

No need to call me back if this answers your questions:

(b)(5)

1. [REDACTED]

2. [REDACTED]

v/r,

(b)(3), (b)(5)
source for note

(b)(6)

[REDACTED], YA-03/GS-14

JCOA LNO to JALLC

Joint Center for Operational Analysis

Engagement Division

US Joint Forces Command

116 Lake View Parkway

Suffolk, VA 23435-2697

Comm (757) 203-[REDACTED]

DSN 668-[REDACTED] (b)(6)

Fax (757) 203-[REDACTED]

NIPR: [REDACTED]@jfc.com.mil

SIPR: [REDACTED]@hq.jfc.com.smil.mil

BICES: [REDACTED]

(b)(6)



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

IO2
20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, [REDACTED]

[REDACTED] SD USCg 402 note 1 (b)(3)

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Pages 34-35, and 52 are under your cognizance.

2. (U) The above-referenced pages are forwarded to you for a review of [REDACTED] SD USCg 402 note 1 (b)(3) [REDACTED] s equities and a response to USJFCOM. USJFCOM will respond to the requester.

3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.

David M. Edgington
DAVID M. EDGINGTON

Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (S)

~~SECRET~~

~~Unclassified when separated from attachment 2~~



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

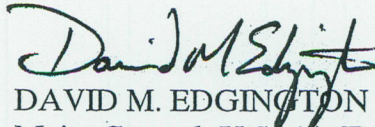
IN REPLY REFER TO:

J02
20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, JOINT STAFF

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Pages 44, 54, 59-60, 68, and 137-138 are under your cognizance. Pages 137-138 have also been forwarded to V Corps for a determination of their equities.
2. (U) The above-referenced pages are forwarded to you for a review of Joint Staff's equities and a response to USJFCOM. USJFCOM will respond to the requester.
3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.


DAVID M. EDGINGTON
Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (~~S~~)

~~SECRET~~

Unclassified when separated from attachment 2



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER
U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J02
20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, U.S. ARMY V
CORPS

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Pages 31-32, 37-38, 45-46, 84-86, 88, 91-93, 115-119, 126, 129, 137-138, 142-143, 150-152, 156, 162, 167, 178-181, and 186-187 are under your cognizance. Pages 137-138 have also been forwarded to DOD for a determination of the Joint Staff's equities.
2. (U) The above-referenced pages are forwarded to you for a review of V Corps's equities and a response to USJFCOM. USJFCOM will respond to the requester.
3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.

DAVID M. EDGINGTON
Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (~~S~~)

~~SECRET~~

~~Unclassified when separated from attachment 2~~



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

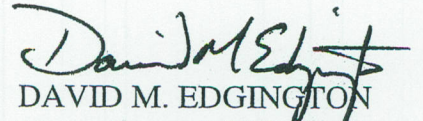
IN REPLY REFER TO:

J02
20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, DEPARTMENT OF
STATE

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Page 40 is under your cognizance.
2. (U) The above-referenced page is forwarded to you for a review of Department of State's equities and a response to USJFCOM. USJFCOM will respond to the requester.
3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.


DAVID M. EDGINGTON
Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (S)

~~SECRET~~

~~Unclassified when separated from attachment 2~~



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER
U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

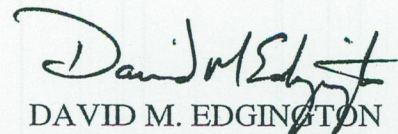
IN REPLY REFER TO:

J02
20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, U.S. CENTRAL
COMMAND

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Pages 28-29, 55-58, 61, 69-83, 89-90, 120, 127-128, 130-131, 144-149, 157-161, 163, 165-166, and 173-177 are under your cognizance.
2. (U) The above-referenced pages are forwarded to you for a review of U.S. Central Command's equities and a response to USJFCOM. USJFCOM will respond to the requester.
3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.

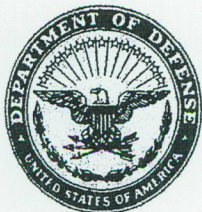

DAVID M. EDGINGTON
Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (S)

~~SECRET~~

~~Unclassified when separated from attachment 2~~



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER
U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

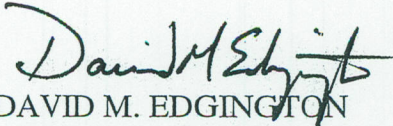
J02

20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, 1ST INFORMATION
OPERATIONS COMMAND

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Pages 169-172 are under your cognizance.
2. (U) The above-referenced pages are forwarded to you for a review of 1st Information Operations Command's equities and a response to USJFCOM. USJFCOM will respond to the requester.
3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.

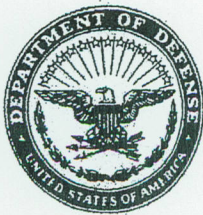

DAVID M. EDGINGTON
Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (S)

~~SECRET~~

~~Unclassified when separated from attachment 2~~



~~SECRET~~

DEPARTMENT OF DEFENSE

COMMANDER

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J02
20 JAN 2010

MEMORANDUM FOR FREEDOM OF INFORMATION ACT OFFICE, DEPARTMENT OF
THE ARMY

Subject: Freedom of Information Act (FOIA) Request of Federation of American Scientists,
Case Number 12-08

1. (U) U.S. Joint Forces Command (USJFCOM) received a FOIA request dated 7 May 2008. A search was conducted and one document consisting of one hundred eighty seven (187) pages was found. Page 42 is under your cognizance.
2. (U) The above-referenced page is forwarded to you for a review of Department of the Army's equities and a response to USJFCOM. USJFCOM will respond to the requester.
3. (U) If you have any questions regarding this matter, please call Mr. Joshua Portner, USJFCOM FOIA Office, at (757) 836-9742.

DAVID M. EDGINGTON
Major General, U.S. Air Force
Chief of Staff

Attachments:

1. FOIA Request (U)
2. Responsive Documents (S)

~~SECRET~~

~~Unclassified when separated from attachment 2~~



DEPARTMENT OF DEFENSE

COMMANDER

U.S. JOINT FORCES COMMAND
1562 MITSCHER AVENUE SUITE 200
NORFOLK, VA 23551-2488

IN REPLY REFER TO:

J02
8 Aug 08

Federation of American Scientists
Attn: Steven Aftergood
1725 DeSales St NW, 6th Floor
Washington, DC 20036

Dear Mr. Aftergood,

1. This letter serves as an interim response to your Freedom of Information Act letter dated 7 May 2008, attached. In your letter, you requested "a copy of a 2006 Study of U.S. operations in Iraq that was performed by the Joint Warfighting Center at the direction of the Joint Staff and the Secretary of Defense." Ms. Jeanne Yeager, USJFCOM FOIA Coordinator, contacted you yesterday to acknowledge receipt of your request letter and to attempt to identify further the document you requested.
2. As a result, a search of our records determined that we have located one document totaling 178 pages that is responsive to your request. Because the record you seek is currently classified, it is necessary that we consult with components of our agency regarding its release determination. This document will be reviewed for release pursuant to 5 U.S.C. 552. You will be notified immediately upon completion of the review. Your request for a fee waiver for production costs is approved.
3. I regret the necessity of this delay, but I assure you that your request will be processed as soon as possible. If you have any questions regarding this matter, please contact Ms. Yeager at (757) 836-7138.

Michael H. Naylor
MICHAEL G. NAYLOR
Colonel, U.S. Marine Corps
Chief of Staff

Attachment:
Your letter dated 7 May 2008

Yeager, Jeanne CIV USJFCOM J02

Aftergood (12)

(b)(6)
From: [REDACTED] CIV USJFCOM JCOA
Sent: Wednesday, November 04, 2009 7:27 AM
To: Yeager, Jeanne CIV USJFCOM J02
Subject: RE: FOIA Question
Signed By: [REDACTED]@jfc.com.mil
(b)(6)
Attachments: Request Letter.pdf; Signed Interim Response.pdf



Request Letter.pdf



Signed Interim Response.pdf

Jeanne,

It was a request from the Federation of American Scientists. Request letter and interim response letter attached. I couldn't find a case # for this request.

[REDACTED]

(b)(6)

[REDACTED]

YA-03/GS-14

JCOA LNO to JALLC
Joint Center for Operational Analysis
Engagement Division
US Joint Forces Command
116 Lake View Parkway
Suffolk, VA 23435-2697
Comm (757) 203-[REDACTED]
DSN 668-[REDACTED] (b)(6)
Fax (757) 203-[REDACTED]

NIPR: [REDACTED]@jfc.com.mil
SIPR: [REDACTED]@hq.jfc.com.smil.mil
BICES: [REDACTED]

(b)(6)

-----Original Message-----

From: Yeager, Jeanne CIV USJFCOM J02
Sent: Tuesday, November 03, 2009 8:50 PM
To: [REDACTED] CIV USJFCOM JCOA
Subject: FOIA Question

(b)(6)

[REDACTED]

Please refresh my memory. Which FOIA case/name/#idealt with TOA? Thanks..

Find a case # for

v/r
Jeanne

From: (b)(6) CIV USJFCOM J01
Sent: Monday, March 16, 2009 9:41 AM
To: Harward, Robert S VADM USJFCOM; Yeager, Jeanne CIV US USJFCOM J02; Naylor, Michael G. Col USJFCOM J02
Cc: (b)(6) Maj USJFCOM J01
Subject: RE: Rangel Letter
Signed By: There are problems with the signature. Click the signature button for details.

Yes sir. Vr, (b)(6)

-----Original Message-----

From: Harward, Robert S VADM USJFCOM
Sent: Monday, March 16, 2009 9:39 AM
To: Yeager, Jeanne CIV US USJFCOM J02; Naylor, Michael G. Col USJFCOM J02;
b)(6) CIV USJFCOM J01
Cc: (b)(6) Maj USJFCOM J01
Subject: RE: Rangel Letter

If that is the case we had bad information in the letter I saw this weekend. We need the facts and need to get the letter in today so we can deliver the study to Gen O on Wednesday.

(b)(6), Give Rangel's office a head's up on our intentions. RSH

(b)(6)

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Monday, March 16, 2009 9:20 AM
To: Naylor, Michael G. Col USJFCOM J02
Cc: (b)(6) Maj USJFCOM J01; Harward, Robert S VADM USJFCOM
Subject: RE: Rangel Letter

(b)(6)

Colonel,

Don't believe this request was finalized, though I received a response from JCOA a few months back. Spoke with them this morning regarding same. I will pull the file and any outstanding emails and will provide you details as soon as possible.

v/r

Jeanne Yeager

Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)

1562 Mitscher Avenue, Ste 200

Norfolk, VA 23551-2488

(757) 836- (b)(6) DSN: 836- (b)(6)

FAX: (757) 836-5946

(b)(6)

(b)(6)

-----Original Message-----

From: Naylor, Michael G. Col USJFCOM J02
Sent: Saturday, March 14, 2009 11:58 PM
To: Yeager, Jeanne CIV US USJFCOM J02
Cc: (b)(6) Maj USJFCOM J01; Harward, Robert S VADM USJFCOM
Subject: Fw: Rangel Letter

(b)(6)

Jeane,

Where are we with the FOIA request on the JCOA study related to Transition of Authority from 200f? This is the on that ADM G put the gag order on and it was attempted to be resurrected based on Gen Sanchez article about a year and a half ago.

Col N

Sent from my BlackBerry Wireless Handheld

----- Original Message -----

From: Harward, Robert S VADM USJFCOM (b)(6)
To: Harward, Robert S VADM USJFCOM; [REDACTED] Maj USJFCOM J01
Cc: [REDACTED] CIV USJFCOM J01; Naylor, Michael G. Col USJFCOM J02 (b)(6)
Sent: Sat Mar 14 11:30:03 2009
Subject: RE: Rangel Letter

Guys, I need to make some changes on this before we deliver on Monday. Where specifically in OSD is the FOIA request pending? Also need to clarify that this release to GEN Odierno is For Official Use only and that he understands the sensitive nature of the information. RSH

-----Original Message-----

From: Harward, Robert S VADM USJFCOM
Sent: Saturday, March 14, 2009 11:26 AM
To: [REDACTED] Maj USJFCOM J01
Cc: [REDACTED] CIV USJFCOM J01; Naylor, Michael G. Col USJFCOM J02 (b)(6)
Subject: FW: Rangel Letter

Yeager, Jeanne CIV USJFCOM J02

Aftergood

From: Naylor, Michael G. Col USJFCOM J02
Sent: Monday, March 16, 2009 9:59 AM
To: Yeager, Jeanne CIV US USJFCOM J02
Cc: (b)(6) Maj USJFCOM J01; Harward, Robert S VADM USJFCOM; (b)(6) CIV USJFCOM J01
Subject: RE: Rangel Letter
Signed By: There are problems with the signature. Click the signature button for details.

Jeanne,

Thanks, understand from our phone conversation this is the last communications we have had and Mr. Aftergood has not attempted to contact us since. Also understand that you are checking on status of CENTCOM and DoS responses.

R/
Col Mike Naylor, USMC
USJFCOM Deputy Chief of Staff and
US NLR to NATO SACT
(757) 836- (b)(6)

DCos verbally told me not to proceed w/ this until cmd says otherwise

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Monday, March 16, 2009 9:54 AM
To: Naylor, Michael G. Col USJFCOM J02
Cc: (b)(6) Maj USJFCOM J01; Harward, Robert S VADM USJFCOM
Subject: RE: Rangel Letter

Colonel,

The requester was Steven Aftergood, Federation of American Scientists. Attached is a copy of Mr. Aftergood's request letter and our interim response letter.

Information contained within the letter (regarding study completed and published) was determined by JCOA to be the draft JCOA TOA Study consisting of 178 pages. JCOA reviewed and recommended CENTCOM and DOS chop. Both CENTCOM and DOS were notified however, checking if document was forwarded and if so, status.

v/r

Jeanne Yeager
Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)
1562 Mitscher Avenue, Ste 200
Norfolk, VA 23551-2488
(757) 836- (b)(6) DSN: 836- (b)(6)
FAX: (757) 836-5946 (b)(6)

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Monday, March 16, 2009 9:20 AM
To: Naylor, Michael G. Col USJFCOM J02
Cc: (b)(6) Maj USJFCOM J01; Harward, Robert S VADM USJFCOM
Subject: RE: Rangel Letter

Colonel,

Don't believe this request was finalized, though I received a response

from JCOA a few months back. Spoke with them this morning regarding same. I will pull the file and any outstanding emails and will provide you details as soon as possible.

v/r

Jeanne Yeager

Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)

1562 Mitscher Avenue, Ste 200

Norfolk, VA 23551-2488

(757) 836- [REDACTED] DSN: 836- [REDACTED]

FAX: (757) 836-5946 (b)(6)

-----Original Message-----

From: Naylor, Michael G. Col USJFCOM J02

Sent: Saturday, March 14, 2009 11:58 PM

To: Yeager, Jeanne CIV US USJFCOM J02

Cc: [REDACTED] Maj USJFCOM J01; Harward, Robert S VADM USJFCOM

Subject: Fw: Rangel Letter

(b)(6)
Jeane,

Where are we with the FOIA request on the JCOA study related to Transition of Authority from 200f? This is the on that ADM G put the gag order on and it was attempted to be resurrected based on Gen Sanchez article about a year and a half ago.

Col N

Sent from my BlackBerry Wireless Handheld

----- Original Message -----

From: Harward, Robert S VADM USJFCOM (b)(6)

To: Harward, Robert S VADM USJFCOM; [REDACTED] Maj USJFCOM J01

Cc: [REDACTED] CIV USJFCOM J01; Naylor, Michael G. Col USJFCOM J02 (b)(6)

Sent: Sat Mar 14 11:30:03 2009

Subject: RE: Rangel Letter

Guys, I need to make some changes on this before we deliver on Monday. Where specifically in OSD is the FOIA request pending? Also need to clarify that this release to GEN Odierno is For Official Use only and that he understands the sensitive nature of the information. RSH

-----Original Message-----

From: Harward, Robert S VADM USJFCOM

Sent: Saturday, March 14, 2009 11:26 AM

To: [REDACTED] Maj USJFCOM J01

Cc: [REDACTED] CIV USJFCOM J01; Naylor, Michael G. Col USJFCOM J02 (b)(6)

Subject: FW: Rangel Letter

Yeager, Jeanne CIV USJFCOM J02

From: (b)(6) [REDACTED] CIV USJFCOM JCOA
Sent: Tuesday, June 02, 2009 2:06 PM
To: Yeager, Jeanne CIV US USJFCOM J02
Subject: Transition of Authority FOIA Request
Signed By: [REDACTED]@jfc.com.mil

, (b)(6)

Jeanne,

Just curious. Has a final decision been reached regarding the FOIA request from the Federation of American Scientists to get the Transition of Authority brief or are you still waiting to hear back from Joint Staff, DOS, and CENTCOM? This was a brief we never completed, but was mentioned in Sanchez's book.

Thanks,

(b)(6)

[REDACTED]
Joint Center for Operational Analysis
Engagement Division
US Joint Forces Command
116 Lake View Parkway
Suffolk, VA 23435-2697
Comm (757) 203-[REDACTED]
DSN 668-[REDACTED] (b)(6)
Fax (757) 203-[REDACTED]

(b)(6) [REDACTED]
NIPR: [REDACTED]@jfc.com.mil
SIPR: [REDACTED]@hq.jfc.com.smil.mil
BICES: [REDACTED]

Yeager, Jeanne CIV US USJFCOM J02

Aftergood

From: Pattersonjackson, Sandra K. CIV US USJFCOM J00
Sent: Thursday, October 02, 2008 11:36 AM
To: Yeager, Jeanne CIV US USJFCOM J02
Subject: RE: JCOA "Transitions" FOIA

Jeanne,

(b)(5)

Thanks for the update. [REDACTED]

V/r,
Sandra

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Thursday, October 02, 2008 9:48 AM
To: Pattersonjackson, Sandra K. CIV US USJFCOM J00
Subject: RE: JCOA "Transitions" FOIA

Sandra,

(b)(5)

[REDACTED]

[REDACTED]

v/r
Jeanne

(b)(5)

-----Original Message-----

From: Pattersonjackson, Sandra K. CIV US USJFCOM J00
Sent: Wednesday, October 01, 2008 11:08 AM
To: Yeager, Jeanne CIV US USJFCOM J02
Subject: JCOA "Transitions" FOIA

Jeanne,

(b)(5)

[REDACTED]

(b)(5)

[REDACTED]

(b)(5)

[REDACTED]

Thanks,
Sandra

Yeager, Jeanne CIV USJFCOM J02

From: (b)(6) [REDACTED] CIV USJFCOM JCOA
Sent: Monday, August 11, 2008 11:02 AM
To: Yeager, Jeanne CIV US USJFCOM J02
Cc: (b)(6) [REDACTED] CIV USJFCOM JCOA
Subject: RE: Interim Letter

Jeanne,

Thanks. We are starting the redaction.

v/r
[REDACTED]

(b)(6)
[REDACTED]

External Engagement
Joint Center for Operational Analysis
United States Joint Forces Command

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Saturday, August 09, 2008 1:15 PM
(b)(6) [REDACTED] To: [REDACTED] CIV USJFCOM JCOA
Cc: [REDACTED] CIV USJFCOM JCOA
Subject: Interim Letter

(b)(6)
[REDACTED]

Just to let you know, Dan was out on Friday. I got another lawyer, (b)(6) [REDACTED] to review - letter was approved. Col Naylor signed and will go out with Monday morning's mail.

v/r

Jeanne Yeager
Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)
1562 Mitscher Avenue, Ste 200
Norfolk, VA 23551-2488
(757) 836-[REDACTED] DSN: 836-[REDACTED]
FAX: (757) 836-5946 (b)(6)

(b)(6)

Yeager, Jeanne CIV USJFCOM J02

12-08

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Saturday, August 09, 2008 1:51 PM
To: Donovan, Daniel G. CIV USJFCOM J00 (b)(6)
Cc: Pattersonjackson, Sandra K. CIV US USJFCOM J00; [REDACTED] CAPT US USJFCOM J00; [REDACTED] CIV USJFCOM J00; Naylor, Michael G. Col USJFCOM J02
Subject: RE: FOIA Request for JCOA "Transitions of Authority" Brief (b)(6)
Attachments: Signed Interim Response.pdf



Signed Interim Response.pdf (2...

Dan,

Since you were out on Friday, [REDACTED] (b)(6) provided a review of the interim response letter. The requester had asked for a fee waiver of production costs. (b)(5)

IAW DoD 5400.07-R, "...Components shall provide the first two hours of search time, and the first one hundred pages of duplication without charge." In addition, "When assessable costs for a FOIA request total \$25.00 or less, fees shall be waived automatically for all requesters, regardless of category."

Both DoD statements were applicable to this request and while it was not our intent to charge the requester, [REDACTED] (b)(5) Wording was added and Colonel Naylor signed. Below is [REDACTED] email reflecting J00L's review. (b)(6)

-----Original Message-----

From: [REDACTED] (b)(6) CIV USJFCOM J00
Sent: Friday, August 08, 2008 3:50 PM
To: [REDACTED] (b)(6) CIV US USJFCOM J00
Subject: RE: FOIA Request for JCOA "Transitions of Authority" Brief (b)(5)

[REDACTED] (b)(5)
[REDACTED]

(b)(6)

[REDACTED] GS-15
Counsel Joint War Fighting Center
Legal Advisor, J7 Directorate, JFCOM
(757)203-[REDACTED] (b)(6)

v/r
Jeanne Yeager
J024, 836-[REDACTED] (b)(6)

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Friday, August 08, 2008 3:32 PM
To: Donovan, Daniel G. CIV USJFCOM J00; Naylor, Michael G. Col USJFCOM J02
Cc: [REDACTED] COL USJFCOM J01; Higham, Ronald P. CIV US USJFCOM J02; Malcom, Stauffer P. CAPT USJFCOM J00; Pattersonjackson, Sandra K. CIV US USJFCOM J00; [REDACTED] (b)(6)

(b)(6)

(b)(6)

(b)(6) CIV US USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA; (b)(6)
CAPT US USJFCOM J00
Subject: RE: FOIA Request for JCOA "Transitions of Authority" Brief

Dan,

Attached is the interim letter prepared for Colonel Naylor's signature. Normally I would proceed directly to Col Naylor for signature, however, since there exists an elevated interest in this request, I am forwarding this to you for your review. Please concur/non-concur and I will proceed accordingly.

v/r

Jeanne Yeager
Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)
1562 Mitscher Avenue, Ste 200
Norfolk, VA 23551-2488
(757) 836- (b)(6) DSN: 836- (b)(6)
FAX: (757) 836-5946 (b)(6)

-----Original Message-----

From: Donovan, Daniel G. CIV USJFCOM J00

Sent: Thursday, August 07, 2008 7:27 PM

To: Naylor, Michael G. Col USJFCOM J02

Cc: Sweeney, Kevin M. CAPT USJFCOM J00; (b)(6) Col USJFCOM J00; (b)(6) COL USJFCOM J01; Higham, Ronald P. CIV US USJFCOM J02; Malcom, Stauffer P. CAPT USJFCOM J00; Pattersonjackson, Sandra K. CIV US USJFCOM J00; Crutchfield, Anthony G BG: (b)(6) CIV US USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA; (b)(6)

(b)(6) CAPT US USJFCOM J00; Yeager, Jeanne CIV US USJFCOM J02
Subject: FW: FOIA Request for JCOA "Transitions of Authority" Brief
Importance: High

FOR OFFICIAL USE ONLY- ATTORNEY WORK PRODUCT

(b)(5)

(b)(5)

V/r, Dan Donovan, Principal Deputy, USJFCOM Legal

-----Original Message-----

From: Pattersonjackson, Sandra K. CIV US USJFCOM J00

Sent: Thursday, August 07, 2008 5:08 PM

To: Malcom, Stauffer P. CAPT USJFCOM J00; Donovan, Daniel G. CIV USJFCOM J00

Subject: FW: FOIA Question

Sirs,
More on the FOIA issue, FYI. (b)(5)

V/r,
Sandra

(b)(6)

-----Original Message-----

From: [REDACTED] CIV USJFCOM JCOA

Sent: Thursday, August 07, 2008 4:05 PM

To: Yeager, Jeanne CIV US USJFCOM J02; Pattersonjackson, Sandra K. CIV US USJFCOM J00

Subject: RE: FOIA Question

Jeanne, Sandra,

Some more details:

- I am 100% positive that this FOIA refers to our "Transitions of Authority" brief and not the studies which [REDACTED] and [REDACTED] refer to.

- The brief is classified, 25MB and 178 slides. (b)(6) (b)(6)

- It has not been published (either by signature or de facto by release).

- We are going to ask BG Crutchfield to provide a recommendation to Gen Mattis on whether we should comply with a redacted copy or ask you for an exception. (This one is definitely a four star level decision). I will let you know what we finally recommend.

- Assume you will inform the CoS.

What do you think?

v/r

(b)(6)

External Engagement
Joint Center for Operational Analysis
United States Joint Forces Command

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02

Sent: Thursday, August 07, 2008 3:20 PM

To: Pattersonjackson, Sandra K. CIV US USJFCOM J00

Cc: [REDACTED] CIV USJFCOM JCOA

Subject: FW: FOIA Question

(b)(6)

Sandra,

Keeping you in the loop regarding this request. Wanted to first see the direction this would go (i.e., the owner of the document and if it could be identified). Also received voice mail from CDR (b)(6) asking how we plan to notify the chain of command regarding this request. CDR plans to notify BG Crutchfield of this request who may then meet with General Mattis to discuss further. [REDACTED]

(b)(6)

I contacted the requester earlier this afternoon to see if he could specify the exact name of the study he was requesting. He was not able to provide any more than what was stated in his letter. I informed him we would pursue this further internally to try and identify the document he referenced.

In a separate email, [REDACTED] wrote the following:

Attached is the link to the article out of "TPM Mudraker". Even though it says Joint Warfighting Center, believe its really JCOA. Our "Stabilization, Security, Transition, and Reconstruction in a Counterinsurgency" was released in Jan 2006. It would have to be heavily redacted for release.

http://tpmmuckraker.talkingpointsmemo.com/2008/05/pentagon_report_on_iraq_debacl.php

I looked at the site and copied some articles to a Word document to include the Time magazine excerpt from General Sanchez' book (also provided by Gregg Your below). Please advise how you would like to proceed from here. Thank you.

v/r

Jeanne Yeager

Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)

1562 Mitscher Avenue, Ste 200

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(757) 836- (b)(6) DSN: 836- (b)(6)

FAX: (757) 836-5946 (b)(6)

-----Original Message-----

From: (b)(6) CIV USJFCOM JCOA

Sent: Thursday, August 07, 2008 1:07 PM

To: Your, Gregg P. CIV US USJFCOM J00; (b)(6) CIV US USJFCOM J00; (b)(6) LCDR; Yeager, Jeanne CIV US

LTC J00; (b)(6) CIV USJFCOM J00; (b)(6) USJFCOM J02

Cc: (b)(6) CIV USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA

Subject: RE: FOIA Question

All,

General Sanchez is referring to a JCOA Study entitled "Transitions of Authority". There are some errors in General Sanchez's description, but his statements are essentially correct.

The statement in the letter is incorrect. It has not be published in any forum. I will have to do some research to see if it remains draft or was completed.

I will be your JCOA POC for the time being.

v/r

(b)(6)

External Engagement

Joint Center for Operational Analysis

United States Joint Forces Command

-----Original Message-----

From: Your, Gregg P. CIV US USJFCOM J00

Sent: Thursday, August 07, 2008 12:34 PM

To: (b)(6) CIV US USJFCOM J00; (b)(6) LTC J00; (b)(6) CIV USJFCOM J00; (b)(6) LCDR

Cc: (b)(6) CIV USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA

Subject: FW: FOIA Question

Excerpt from Sanchez' book (reproduced in TIME) below...

Thursday, May. 01, 2008

How Much Did Rumsfeld Know?

Ricardo Sanchez, the commander of U.S. Forces in Iraq in 2003-2004, has written a new memoir, *Wiser in Battle: A Soldier's Story*, an account of his life and his service in Iraq. Sanchez was a three-star general — and the military's senior Hispanic officer — when he led U.S. forces in the first year of the war. He was relieved of his command by Secretary of Defense Donald Rumsfeld in 2004 following the revelations of the abuse of prisoners at Abu Ghraib prison. In 2005, Marine General Peter Pace, the new chairman of the Joint Chiefs of Staff, called him to say his career was over and he wouldn't get the promotion to a full general — four stars — that Sanchez says he was promised. Six months later, at Rumsfeld's request, he showed up at the Pentagon for a meeting with the defense secretary shortly before retiring. In this exclusive excerpt, Sanchez details what happened next:

I walked into Rumsfeld's office at 1:25 p.m. on April 19, 2006. He had just returned from a meeting at the White House, and the only other person present in the room was his new Chief of Staff, John Rangel.

"Ric, it's been a long time," Rumsfeld said, greeting me in a friendly manner. "I'm really sorry that your promotion didn't work out. We just couldn't make it work politically. Sending a nomination to the Senate would not be good for you, the Army, or the department."

"I understand, sir," I replied.

Then we walked over to his small conference table. "Have a seat," he said. "Now, Ric, what are your timelines?"

"Well, sir, my transition leave will start in September with retirement the first week of November."

"That's a long time. Why so long?"

"I want to have my son graduate from high school in June. After that, I'll have forty-five days to hit my three years' time in grade, so I can retire as a three-star without a waiver."

"Oh, yes, I remember now. That's why we kept you in Germany in your current job."

"Right."

"Ric, I wanted to tell you that I'm interested in giving you some options for follow-on employment as a civilian in the Department of Defense." Rumsfeld then talked about a possibility with either the Africa Center for Strategic Studies and the Center for Hemispheric Defense Studies. There was a director they were thinking of moving to make room for me, he explained.

"Well, I'll consider that, sir, but I'm not making any commitments. I have some other opportunities I need to explore."

Secretary Rumsfeld then pulled out a two-page memo and handed it to me. "I wrote this after a promotion interview about two weeks ago," he explained. "The officer told me that one of the biggest mistakes we made after the war was to allow CENTCOM and CFLCC to leave the Iraq theater immediately after the fighting stopped — and that left you and V Corps with the entire mission."

"Yes, that's right," I said.

"Well, how could we have done that?" he said in an agitated, but adamant, tone. "I knew nothing about it. Now, I'd like you to read this memo and give me any corrections."

In the memo, Rumsfeld stated that one of the biggest strategic mistakes of the war was ordering the major redeployment of forces and allowing the departure of the CENTCOM and CFLCC staffs in May/June 2003.

"This left General Sanchez in charge of operations in Iraq with a staff that had been focused at the operational and tactical level, but was not trained to operate at the strategic/operational level." He went on to write that neither he nor anyone higher in the Administration knew these orders had been issued, and that he was dumbfounded when he learned that Gen. McKiernan was out of the country and in Kuwait, and that the forces would be drawn down to a level of about 30,000 by September. "I did not know that Sanchez was in charge," he wrote.

I stopped reading after I read that last statement, because I knew it was total BS. After a deep breath, I said, "Well, Mr. Secretary, the problem as you've stated it is generally accurate, but your memo does not accurately capture the magnitude of the problem. Furthermore, I just can't believe you didn't know that Franks's and McKiernan's staffs had pulled out and that the orders had been issued to redeploy the forces."

At that point, Rumsfeld became very excited, jumped out of his seat, and sat down in the chair next to me so that he could look at the memo with me. "Now just what is it in this memorandum that you don't agree with?" he said, almost shouting.

"Mr. Secretary, when V Corps ramped up for the war, our entire focus was at the tactical

level. The staff had neither the experience nor training to operate at the strategic level, much less as a joint/combined headquarters. All of CFLCC's generals, whom we called the Dream Team, left the country in a mass exodus. The transfer of authority was totally inadequate, because CENTCOM's focus was only on departing the theater and handing off the mission. There was no focus on postconflict operations. None! In their minds, the war was over and they were leaving. Everybody was executing these orders, and the services knew all about it."

Starting to get a little worked up, I paused a moment, and then looked Rumsfeld straight in the eye. "Sir, I cannot believe that you didn't know I was being left in charge in Iraq."

"No! No!" he replied. "I was never told that the plan was for V Corps to assume the entire mission. I have to issue orders and approve force deployments into the theater, and they moved all these troops around without any orders or notification from me."

"Sir, I don't ... "

"Why didn't you tell anyone about this?" he asked, interrupting me in an angry tone.

"Mr. Secretary, all of the senior leadership in the Pentagon knew what was happening. Franks issued the orders and McKiernan was executing them."

"Well, what about Abizaid? He was the deputy then."

"Sir, General Abizaid knew and worked very hard with me to reverse direction once he assumed command of CENTCOM. General Bell also knew, and he offered to send me his operations officer. In early July, when General Keane visited us, I described to him the wholly inadequate manning level of the staff, and told him that we were set up for failure. He agreed and told me that he would immediately begin to identify general officers to help fill our gaps."

"Yes, yes," replied Rumsfeld. "General Keane is a good man. But this was a major failure and it has to be documented so that we never do it again." He then explained that he would be tasking Adm. Ed Giambastiani, Vice Chairman of the Joint Chiefs, to conduct an inquiry on this issue.

"Well, I think that's appropriate," I said. "That way you'll all be able to understand what was happening on the ground."

"By the way," said Rumsfeld, "why wasn't this in the lessons-learned packages that have been forwarded to my level."

"Sir, I cannot answer that question," I replied. "But this was well known by leadership at multiple levels."

After the meeting ended, I remember walking out of the Pentagon shaking my head and wondering how in the world Rumsfeld could have expected me to believe him. Everybody knew that CENTCOM had issued orders to drawdown the forces. The Department of Defense had printed public affairs guidance for how the military should answer press queries about the redeployment. There were victory parades being planned. And in mid-May 2003, Rumsfeld himself had sent out some of his famous "snowflake" memorandums to Gen. Franks asking how the general was going to redeploy all the forces in Kuwait. The Secretary knew. Everybody knew.

So what was Rumsfeld doing? Nineteen months earlier, in September 2004, when it was clearly established in the Fay-Jones report that CJTF-7 was never adequately manned, he called me in from Europe and claimed ignorance, "I didn't know about it," he said. "How could this happen? Why didn't you tell somebody about it?"

Now, he had done exactly the same thing, only this time he had prepared a written memorandum documenting his denials. So it was clearly a pattern on the Secretary's part, and now I recognized it. Bring in the top-level leaders. Profess total ignorance. Ask why he had not been informed. Try to establish that others were screwing things up. Have witnesses in the room to verify his denials. Put it in writing. In essence, Rumsfeld was covering his rear. He was setting up his chain of denials should his actions ever be questioned. And worse yet, in my mind, he was attempting to level all the blame on his

generals.

But why now? Why was he doing it in September 2006? I wasn't completely sure. I knew it had been a hectic week. The media was hounding Rumsfeld, because a number of former generals had staged something of a revolt and were calling for his resignation. Perhaps he wanted to set up this link in his chain of denials before I left the service, or gauge how I was going to react to his position. Or Rumsfeld might have been anticipating a big political shift in Congress after the midterm November elections, which, in turn, might lead to Democratic-controlled hearings. I didn't know exactly why it happened at this particular time. I just know that it did happen.

Upon returning to Germany, I had some very long discussions with my wife, especially about Rumsfeld's offer of a possible high-paying job in the Department of Defense. "I'm not sure I want to pursue something like that," I said. "But given my reaction to Rumsfeld's memorandum, he now knows that I'm not going to play along. So I don't think he'll pursue it."

"Ricardo, they are just trying to buy you off and keep you silent," said Maria Elena. "I don't think we should mess with them anymore."

My wife had hit the nail right on the head. "I believe you're right," I replied. And sure enough, no one from the Department of Defense ever followed up. So at that point, I closed out all options of doing anything with DoD after retirement.

On my first day back in the office, I received a phone call from Adm. Giambastiani, who had obviously talked to Rumsfeld. "Ric, what happened in that meeting?" he asked. "The Secretary was really upset."

"Well, sir, I essentially told him that his memorandum was wrong," I said. "I guess he didn't like that."

"Well, no, I guess he didn't. Anyway, he's asked me to make this study happen, so we'll get right on it."

Giambastiani assigned the task to the Joint Warfighting Center and gave them a pretty tight timeline. So it wasn't long before I was giving the investigative team a complete rundown of everything that had happened in Iraq between May and June 2003. I later learned that Gen. Tommy Franks, however, had refused to speak with them.

A few months later, I was making a presentation at the Joint Warfighting Center and ran across several of the people involved with the study. "Say, did you guys ever complete that investigation?" I asked.

"Oh, yes sir. We sure did," came the reply. "And let me tell you, it was ugly."

"Ugly?" I asked.

"Yes, sir. Our report validated everything you told us — that Franks issued the orders to discard the original twelve-to-eighteen-month occupation deployment, that the forces were drawing down, that we were walking away from the mission, and that everybody knew about it. And let me tell you, the Secretary did not like that one bit. After we went in to brief him, he just shut us down. 'This is not going anywhere,' he said. 'Oh, and by the way, leave all the copies right here and don't talk to anybody about it.'"

"You mean he embargoed all the copies of the report?" I asked.

"Yes, sir, he did."

From that, my belief was that Rumsfeld's intent appeared to be to minimize and control further exposure within the Pentagon and to specifically keep this information from the American public.

Continuing the conversation, I inquired about the "original twelve-to-eighteen-month occupation deployment," because I wasn't sure what he was talking about. It turned out that the investigative team was so thorough, they had actually gone back and looked at the original operational concept that had been prepared by CENTCOM (led by Gen. Franks) before

the invasion of Iraq was launched. It was standard procedure to present such a plan, which included such things as: timing for predeployment, deployment, staging for major combat operations, and postdeployment. The concept was briefed up to the highest levels of the U.S. government, including the Secretary of Defense, the National Security Council, and the President of the United States.

And the investigators were now telling me that the plan called for a Phase IV (after combat action) operation that would last twelve to eighteen months.

To say I was shocked would be an understatement. I had never seen any approved CENTCOM campaign plan, either conceptual or detailed, for the post-major combat operations phase. When I was on the ground in Iraq and saw what was going on, I assumed they had done zero Phase IV planning. Now, three years later, I was learning for the first time that my assumption was not completely accurate. In fact, CENTCOM had originally called for twelve to eighteen months of Phase IV activity with active troop deployments. But then CENTCOM had completely walked away by simply stating that the war was over and Phase IV was not their job.

That decision set up the United States for a failed first year in Iraq. There is no question about it. And I was supposed to believe that neither the Secretary of Defense nor anybody above him knew anything about it? Impossible! Rumsfeld knew about it. Everybody on the NSC knew about it, including Condoleezza Rice, George Tenet, and Colin Powell. Vice President Cheney knew about it. And President Bush knew about it.

There's not a doubt in my mind that they all embraced this decision to some degree. And if it had not been for the moral courage of Gen. John Abizaid to stand up to them all and reverse Franks's troop drawdown order, there's no telling how much more damage would have been done.

In the meantime, hundreds of billions of taxpayer dollars were unnecessarily spent, and worse yet, too many of our most precious military resource, our American soldiers, were unnecessarily wounded, maimed, and killed as a result. In my mind, this action by the Bush administration amounts to gross incompetence and dereliction of duty.

From the book *Wiser in Battle*. Copyright ? 2008 by Ricardo S. Sanchez. Reprinted by permission of HarperCollins Publishers.

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02

Sent: Thursday, August 07, 2008 12:10 PM

To: (b)(6) CIV US USJFCOM J00

Cc: (b)(6) CIV USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA; (b)(6)

CIV USJFCOM J00; (b)(6) LTC J00; (b)(6) LCDR; Your, Gregg P. CIV US

USJFCOM J00

Subject: RE: FOIA Question

(b)(6)

While the letter mentions JWFC you forwarded to JCOA. Is this correct and/or should we forward to JWFC also for their input? I agree that the requester is not clear in specifying the name of the document and may not know the name. I will contact him and see if he can provide more information/direction. In the meantime, I attached a copy of the request letter for JCOA PAO review. Thank you.

v/r

Jeanne Yeager

Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)

1562 Mitscher Avenue, Ste 200

Norfolk, VA 23551-2488

(757) 836- DSN: 836-

FAX: (757) 836-5946

(b)(6)

(b)(6)

-----Original Message-----

From: CIV US USJFCOM J00

(b)(6)

Sent: Thursday, August 07, 2008 11:55 AM

To: Yeager, Jeanne CIV US USJFCOM J02

Cc: (b)(6) CIV USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA; (b)(6)
CIV USJFCOM J00; (b)(6) LTC J00; (b)(6) LCDR; Your, Gregg P. CIV US
USJFCOM J00

Subject: RE: FOIA Question

Jeanne -

There are a couple of sources that the letter may be referring to but it's not clear. We have two unclassified publications on the IPP (Iraqi Perspectives Report). There was also an independent study done by Rand, or some other entity. CDR (b)(6) or Mr. (b)(6) may be able to provide additional insight into this request.

(b)(6)

(b)(6)

(b)(6)

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02

Sent: Thursday, August 07, 2008 11:25 AM

To: (b)(6) CIV US USJFCOM J00

Subject: FOIA Question

(b)(6)

(b)(6)

Are you familiar with the document the requester is seeking. Please advise who or if JWFC is the owner of this document. Thanks.

v/r

Jeanne Yeager

Command Records Manager/FOIA/Privacy Act U.S. Joint Forces Command (Code J024)

1562 Mitscher Avenue, Ste 200

Norfolk, VA 23551-2488

(757) 836-(b)(6) DSN: 836-(b)(6)

FAX: (757) 836-5946

(b)(6)

(b)(6)

8 Aug 08

MEMORANDUM FOR THE RECORD

1. Federation of American Scientists FOIA request. Requester is seeking "2006 study of U.S. operations in Iraq that was performed by the Joint Warfighting Center at the direction of the Joint Chiefs and the Secretary of Defense." The study was referenced by Lt Gen Sanchez in his new book.

2. Contacted requester yesterday, 7 Aug 08, acknowledging receipt and asked if he was able to specify or better identify the name of the study. Informed him we wanted to ensure we were clear in pursuing and reviewing the correct document. He was unable to provide any additional information other than what was in his letter. I informed him that I would coordinate the search within the command to identify the document. Conversation was cordial, understood the purpose of my call and was pleased that we would continue to search.

(b)(6)
3. Numerous emails were generated yesterday between J024, PAO, JCOA and J00L. [REDACTED], JCOA identified the document as "Transitions of Authority" brief which consists of 178 slides. Al Musgrove will brief BG Crutchfield who in turn will notify General Mattis. Dan Donovan sent an email to Col Naylor (cc'ing J00/J01 staff) to include the email chain between J024, PAO, JCOA and Sandra Patterson Jackson (J00L) and the attachments I put together that provided a summary of events gathered from the TPM website http://tpmmuckraker.talkingpointsmemo.com/2008/05pentagon_report_on_iraq_debacl.php leading up to the request. [REDACTED]

(b)(5)

(b)(6) [4. Returned [REDACTED]'s telephone call this morning. He plans to meet with BG Crutchfield today to recommend to Gen Mattis that we proceed in reviewing and redacting the document for release IAW the FOIA. I agreed with him stating that by law if we are in possession of a document and a request for the document is made under FOIA, we are obligated to review it for release determination. [REDACTED] will begin the review process with [REDACTED] and expects to be completed next week. (b)(6)

5. Because of the elevated concern over these slides, I contacted Jim Hogan at DoD to confirm that my statement to JCOA was correct. He

concluded fully. Stated that if we use (b)(5) to withhold the document it may be a stretch and we can expect it to be appealed. Jim stated that this requester does not let matters die and will most likely pursue this further if there is a denial of any kind. Told to expect and appeal.

Prepared the interim response letter for Col Naylor's signature. Forwarded electronic copy of same to Dan Donovan for an FYI/review. Cc'd members of JCOA, PAO, J02, J01. Received "out of office reply"

(b)(6) [from Dan's inbox. Contacted [REDACTED] J00L paralegal, requesting another lawyer review. [REDACTED] reviewed letter, concurred by requested waiver of production fee exemption by included. Sentence was added, Colonel Naylor signed. Package was put in box to be mailed. (JFCOM mail pick up/delivery is at 0900 daily only.)

9 Aug 09

(b)(6)
Emailed [REDACTED] forwarding electronic copy of signed interim letter for his records. Emailed Dan Donovan informing that interim letter was reviewed by [REDACTED] attorney in J00L and was signed by Col Naylor.
(b)(6)

Yeager, Jeanne CIV USJFCOM J02

12-08

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Thursday, August 07, 2008 7:12 PM
To: Pattersonjackson, Sandra K. CIV US USJFCOM J00
Cc: Malcom, Stauffer P. CAPT USJFCOM J00; Donovan, Daniel G. CIV USJFCOM J00
Subject: RE: FOIA Question

Sandra,

Will do. I will also reference my telephone call to him today regarding same.

In the interim, should any progress and/or responses come back that I am currently waiting on should I contact (b)(6) for final review if IDA signature is involved?

NOT RESPONSIVE

Will be in this weekend to continue addressing other requests. Enjoy your leave.

v/r
Jeanne

-----Original Message-----

From: Pattersonjackson, Sandra K. CIV US USJFCOM J00
Sent: Thursday, August 07, 2008 6:44 PM
To: Yeager, Jeanne CIV US USJFCOM J02
Cc: Malcom, Stauffer P. CAPT USJFCOM J00; Donovan, Daniel G. CIV USJFCOM J00
Subject: RE: FOIA Question

Jeanne,

Thank you for the information, particularly CDR (b)(6)'s last message.

(b)(5)

(b)(5) & (b)(6)

V/r,
Sandra

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Thursday, August 07, 2008 3:20 PM
To: Pattersonjackson, Sandra K. CIV US USJFCOM J00
Cc: Musgrove, Albert F. CIV USJFCOM JCOA
Subject: FW: FOIA Question

Sandra,

Keeping you in the loop regarding this request. Wanted to first see the direction this

(b)(6)
would go (i.e., the owner of the document and if it could be identified). Also received voice mail from CDR [REDACTED] asking how we plan to notify the chain of command regarding this request. CDR plans to notify BG Crutchfield of this request who may then meet with General Mattis to discuss further. [REDACTED] (b)(5)

I contacted the requester earlier this afternoon to see if he could specify the exact name of the study he was requesting. He was not able to provide any more than what was stated in his letter. I informed him we would pursue this further internally to try and identify the document he referenced.

(b)(6)
In a separate email, [REDACTED] wrote the following:

Attached is the link to the article out of "TPM Mudraker". Even though it says Joint Warfighting Center, believe its really JCOA. Our "Stabilization, Security, Transition, and Reconstruction in a Counterinsurgency" was released in Jan 2006. It would have to be heavily redacted for release.

http://tpmmuckraker.talkingpointsmemo.com/2008/05/pentagon_report_on_iraq_debacl.php

I looked at the site and copied some articles to a Word document to include the Time magazine excerpt from General Sanchez' book (also provided by Gregg Your below). Please advise how you would like to proceed from here. Thank you.

v/r

Jeanne Yeager
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-----Original Message-----

(b)(6) From: [REDACTED] CIV USJFCOM JCOA
Sent: Thursday, August 07, 2008 1:07 PM
To: Your, Gregg P. CIV US USJFCOM J00; [REDACTED] CIV US USJFCOM J00; [REDACTED] LTC J00; [REDACTED] CIV USJFCOM J00; [REDACTED] LCDR; Yeager, Jeanne CIV US USJFCOM J02
Cc: [REDACTED] CIV USJFCOM JCOA; [REDACTED] CIV USJFCOM JCOA
Subject: RE: FOIA Question

All,

General Sanchez is referring to a JCOA Study entitled "Transitions of Authority". There are some errors in General Sanchez's description, but his statements are essentially correct.

The statement in the letter is incorrect. It has not be published in any forum. I will have to do some research to see if it remains draft or was completed.

I will be your JCOA POC for the time being.

v/r

(b)(6)

External Engagement
Joint Center for Operational Analysis
United States Joint Forces Command

-----Original Message-----

(b)(6) From: Your, Gregg P. CIV US USJFCOM J00
Sent: Thursday, August 07, 2008 12:34 PM
To: [REDACTED] CIV US USJFCOM J00; [REDACTED] LTC J00; [REDACTED] CIV USJFCOM J00; [REDACTED] LCDR
Cc: [REDACTED] CIV USJFCOM JCOA; [REDACTED] CIV USJFCOM JCOA
Subject: FW: FOIA Question

Excerpt from Sanchez' book (reproduced in TIME) below...

Thursday, May. 01, 2008
How Much Did Rumsfeld Know?

Ricardo Sanchez, the commander of U.S. Forces in Iraq in 2003-2004, has written a new memoir, *Wiser in Battle: A Soldier's Story*, an account of his life and his service in Iraq. Sanchez was a three-star general — and the military's senior Hispanic officer — when he led U.S. forces in the first year of the war. He was relieved of his command by Secretary of Defense Donald Rumsfeld in 2004 following the revelations of the abuse of prisoners at Abu Ghraib prison. In 2005, Marine General Peter Pace, the new chairman of the Joint Chiefs of Staff, called him to say his career was over and he wouldn't get the promotion to a full general — four stars — that Sanchez says he was promised. Six months later, at Rumsfeld's request, he showed up at the Pentagon for a meeting with the defense secretary shortly before retiring. In this exclusive excerpt, Sanchez details what happened next:

I walked into Rumsfeld's office at 1:25 p.m. on April 19, 2006. He had just returned from a meeting at the White House, and the only other person present in the room was his new Chief of Staff, John Rangel.

"Ric, it's been a long time," Rumsfeld said, greeting me in a friendly manner. "I'm really sorry that your promotion didn't work out. We just couldn't make it work politically. Sending a nomination to the Senate would not be good for you, the Army, or the department."

"I understand, sir," I replied.

Then we walked over to his small conference table. "Have a seat," he said. "Now, Ric, what are your timelines?"

"Well, sir, my transition leave will start in September with retirement the first week of November."

"That's a long time. Why so long?"

"I want to have my son graduate from high school in June. After that, I'll have forty-five days to hit my three years' time in grade, so I can retire as a three-star without a waiver."

"Oh, yes, I remember now. That's why we kept you in Germany in your current job."

"Right."

"Ric, I wanted to tell you that I'm interested in giving you some options for follow-on employment as a civilian in the Department of Defense." Rumsfeld then talked about a possibility with either the Africa Center for Strategic Studies and the Center for Hemispheric Defense Studies. There was a director they were thinking of moving to make room for me, he explained.

"Well, I'll consider that, sir, but I'm not making any commitments. I have some other opportunities I need to explore."

Secretary Rumsfeld then pulled out a two-page memo and handed it to me. "I wrote this after a promotion interview about two weeks ago," he explained. "The officer told me that one of the biggest mistakes we made after the war was to allow CENTCOM and CFLCC to leave the Iraq theater immediately after the fighting stopped — and that left you and V Corps with the entire mission."

"Yes, that's right," I said.

"Well, how could we have done that?" he said in an agitated, but adamant, tone. "I knew nothing about it. Now, I'd like you to read this memo and give me any corrections."

In the memo, Rumsfeld stated that one of the biggest strategic mistakes of the war was

ordering the major redeployment of forces and allowing the departure of the CENTCOM and CFLCC staffs in May/June 2003.

"This left General Sanchez in charge of operations in Iraq with a staff that had been focused at the operational and tactical level, but was not trained to operate at the strategic/operational level." He went on to write that neither he nor anyone higher in the Administration knew these orders had been issued, and that he was dumbfounded when he learned that Gen. McKiernan was out of the country and in Kuwait, and that the forces would be drawn down to a level of about 30,000 by September. "I did not know that Sanchez was in charge," he wrote.

I stopped reading after I read that last statement, because I knew it was total BS. After a deep breath, I said, "Well, Mr. Secretary, the problem as you've stated it is generally accurate, but your memo does not accurately capture the magnitude of the problem. Furthermore, I just can't believe you didn't know that Franks's and McKiernan's staffs had pulled out and that the orders had been issued to redeploy the forces."

At that point, Rumsfeld became very excited, jumped out of his seat, and sat down in the chair next to me so that he could look at the memo with me. "Now just what is it in this memorandum that you don't agree with?" he said, almost shouting.

"Mr. Secretary, when V Corps ramped up for the war, our entire focus was at the tactical level. The staff had neither the experience nor training to operate at the strategic level, much less as a joint/combined headquarters. All of CFLCC's generals, whom we called the Dream Team, left the country in a mass exodus. The transfer of authority was totally inadequate, because CENTCOM's focus was only on departing the theater and handing off the mission. There was no focus on postconflict operations. None! In their minds, the war was over and they were leaving. Everybody was executing these orders, and the services knew all about it."

Starting to get a little worked up, I paused a moment, and then looked Rumsfeld straight in the eye. "Sir, I cannot believe that you didn't know I was being left in charge in Iraq."

"No! No!" he replied. "I was never told that the plan was for V Corps to assume the entire mission. I have to issue orders and approve force deployments into the theater, and they moved all these troops around without any orders or notification from me."

"Sir, I don't ... "

"Why didn't you tell anyone about this?" he asked, interrupting me in an angry tone.

"Mr. Secretary, all of the senior leadership in the Pentagon knew what was happening. Franks issued the orders and McKiernan was executing them."

"Well, what about Abizaid? He was the deputy then."

"Sir, General Abizaid knew and worked very hard with me to reverse direction once he assumed command of CENTCOM. General Bell also knew, and he offered to send me his operations officer. In early July, when General Keane visited us, I described to him the wholly inadequate manning level of the staff, and told him that we were set up for failure. He agreed and told me that he would immediately begin to identify general officers to help fill our gaps."

"Yes, yes," replied Rumsfeld. "General Keane is a good man. But this was a major failure and it has to be documented so that we never do it again." He then explained that he would be tasking Adm. Ed Giambastiani, Vice Chairman of the Joint Chiefs, to conduct an inquiry on this issue.

"Well, I think that's appropriate," I said. "That way you'll all be able to understand what was happening on the ground."

"By the way," said Rumsfeld, "why wasn't this in the lessons-learned packages that have been forwarded to my level."

"Sir, I cannot answer that question," I replied. "But this was well known by leadership at multiple levels."

After the meeting ended, I remember walking out of the Pentagon shaking my head and wondering how in the world Rumsfeld could have expected me to believe him. Everybody knew that CENTCOM had issued orders to drawdown the forces. The Department of Defense had printed public affairs guidance for how the military should answer press queries about the redeployment. There were victory parades being planned. And in mid-May 2003, Rumsfeld himself had sent out some of his famous "snowflake" memorandums to Gen. Franks asking how the general was going to redeploy all the forces in Kuwait. The Secretary knew. Everybody knew.

So what was Rumsfeld doing? Nineteen months earlier, in September 2004, when it was clearly established in the Fay-Jones report that CJTF-7 was never adequately manned, he called me in from Europe and claimed ignorance, "I didn't know about it," he said. "How could this happen? Why didn't you tell somebody about it?"

Now, he had done exactly the same thing, only this time he had prepared a written memorandum documenting his denials. So it was clearly a pattern on the Secretary's part, and now I recognized it. Bring in the top-level leaders. Profess total ignorance. Ask why he had not been informed. Try to establish that others were screwing things up. Have witnesses in the room to verify his denials. Put it in writing. In essence, Rumsfeld was covering his rear. He was setting up his chain of denials should his actions ever be questioned. And worse yet, in my mind, he was attempting to level all the blame on his generals.

But why now? Why was he doing it in September 2006? I wasn't completely sure. I knew it had been a hectic week. The media was hounding Rumsfeld, because a number of former generals had staged something of a revolt and were calling for his resignation. Perhaps he wanted to set up this link in his chain of denials before I left the service, or gauge how I was going to react to his position. Or Rumsfeld might have been anticipating a big political shift in Congress after the midterm November elections, which, in turn, might lead to Democratic-controlled hearings. I didn't know exactly why it happened at this particular time. I just know that it did happen.

Upon returning to Germany, I had some very long discussions with my wife, especially about Rumsfeld's offer of a possible high-paying job in the Department of Defense. "I'm not sure I want to pursue something like that," I said. "But given my reaction to Rumsfeld's memorandum, he now knows that I'm not going to play along. So I don't think he'll pursue it."

"Ricardo, they are just trying to buy you off and keep you silent," said Maria Elena. "I don't think we should mess with them anymore."

My wife had hit the nail right on the head. "I believe you're right," I replied. And sure enough, no one from the Department of Defense ever followed up. So at that point, I closed out all options of doing anything with DoD after retirement.

On my first day back in the office, I received a phone call from Adm. Giambastiani, who had obviously talked to Rumsfeld. "Ric, what happened in that meeting?" he asked. "The Secretary was really upset."

"Well, sir, I essentially told him that his memorandum was wrong," I said. "I guess he didn't like that."

"Well, no, I guess he didn't. Anyway, he's asked me to make this study happen, so we'll get right on it."

Giambastiani assigned the task to the Joint Warfighting Center and gave them a pretty tight timeline. So it wasn't long before I was giving the investigative team a complete rundown of everything that had happened in Iraq between May and June 2003. I later learned that Gen. Tommy Franks, however, had refused to speak with them.

A few months later, I was making a presentation at the Joint Warfighting Center and ran across several of the people involved with the study. "Say, did you guys ever complete that investigation?" I asked.

"Oh, yes sir. We sure did," came the reply. "And let me tell you, it was ugly."

"Ugly?" I asked.

"Yes, sir. Our report validated everything you told us — that Franks issued the orders to discard the original twelve-to-eighteen-month occupation deployment, that the forces were drawing down, that we were walking away from the mission, and that everybody knew about it. And let me tell you, the Secretary did not like that one bit. After we went in to brief him, he just shut us down. 'This is not going anywhere,' he said. 'Oh, and by the way, leave all the copies right here and don't talk to anybody about it.'"

"You mean he embargoed all the copies of the report?" I asked.

"Yes, sir, he did."

From that, my belief was that Rumsfeld's intent appeared to be to minimize and control further exposure within the Pentagon and to specifically keep this information from the American public.

Continuing the conversation, I inquired about the "original twelve-to-eighteen-month occupation deployment," because I wasn't sure what he was talking about. It turned out that the investigative team was so thorough, they had actually gone back and looked at the original operational concept that had been prepared by CENTCOM (led by Gen. Franks) before the invasion of Iraq was launched. It was standard procedure to present such a plan, which included such things as: timing for predeployment, deployment, staging for major combat operations, and postdeployment. The concept was briefed up to the highest levels of the U.S. government, including the Secretary of Defense, the National Security Council, and the President of the United States.

And the investigators were now telling me that the plan called for a Phase IV (after combat action) operation that would last twelve to eighteen months.

To say I was shocked would be an understatement. I had never seen any approved CENTCOM campaign plan, either conceptual or detailed, for the post-major combat operations phase. When I was on the ground in Iraq and saw what was going on, I assumed they had done zero Phase IV planning. Now, three years later, I was learning for the first time that my assumption was not completely accurate. In fact, CENTCOM had originally called for twelve to eighteen months of Phase IV activity with active troop deployments. But then CENTCOM had completely walked away by simply stating that the war was over and Phase IV was not their job.

That decision set up the United States for a failed first year in Iraq. There is no question about it. And I was supposed to believe that neither the Secretary of Defense nor anybody above him knew anything about it? Impossible! Rumsfeld knew about it. Everybody on the NSC knew about it, including Condoleezza Rice, George Tenet, and Colin Powell. Vice President Cheney knew about it. And President Bush knew about it.

There's not a doubt in my mind that they all embraced this decision to some degree. And if it had not been for the moral courage of Gen. John Abizaid to stand up to them all and reverse Franks's troop drawdown order, there's no telling how much more damage would have been done.

In the meantime, hundreds of billions of taxpayer dollars were unnecessarily spent, and worse yet, too many of our most precious military resource, our American soldiers, were unnecessarily wounded, maimed, and killed as a result. In my mind, this action by the Bush administration amounts to gross incompetence and dereliction of duty.

From the book *Wiser in Battle*. Copyright ? 2008 by Ricardo S. Sanchez. Reprinted by permission of HarperCollins Publishers.

-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02

Sent: Thursday, August 07, 2008 12:10 PM

To: [REDACTED] CIV US USJFCOM J00

Cc: [REDACTED] CIV USJFCOM JCOA; [REDACTED] CIV USJFCOM JCOA; [REDACTED] CIV USJFCOM J00; [REDACTED] LTC J00; [REDACTED] LCDR; Your, Gregg P. CIV US USJFCOM J00

Subject: RE: FOIA Question

(b)(6)

While the letter mentions JWFC you forwarded to JCOA. Is this correct and/or should we forward to JWFC also for their input? I agree that the requester is not clear in specifying the name of the document and may not know the name. I will contact him and see if he can provide more information/direction. In the meantime, I attached a copy of the request letter for JCOA PAO review. Thank you.

v/r

Jeanne Yeager
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(b)(6)

(b)(6)

-----Original Message-----

(b)(6) From: (b)(6) CIV US USJFCOM J00
Sent: Thursday, August 07, 2008 11:55 AM
To: Yeager, Jeanne CIV US USJFCOM J02
Cc: (b)(6) CIV USJFCOM JCOA; (b)(6) CIV USJFCOM JCOA; (b)(6)
CIV USJFCOM J00; (b)(6) LTC J00; (b)(6) LCDR; Your, Gregg P. CIV US
USJFCOM J00
Subject: RE: FOIA Question

Jeanne -

There are a couple of sources that the letter may be referring to but it's not clear. We have two unclassified publications on the IPP (Iraqi Perspectives Report). There was also an independent study done by Rand, or some other entity. CDR (b)(6) or Mr. (b)(6) may be able to provide additional insight into this request.

(b)(6)

(b)(6)

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-----Original Message-----

From: Yeager, Jeanne CIV US USJFCOM J02
Sent: Thursday, August 07, 2008 11:25 AM
To: (b)(6) CIV US USJFCOM J00
Subject: FOIA Question

(b)(6)

(b)(6)

Are you familiar with the document the requester is seeking. Please advise who or if JWFC is the owner of this document. Thanks.

v/r

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